Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2021 (Based on Japanese GAAP)

May 13, 2021

Company name: SAN-AI OIL CO., LTD.

Stock exchange listing: Tokyo

Stock code: 8097 URL http://www.san-ai-oil.co.jp/

Representative: Representative Director, President Yukio Tsukahara

General Manager, General Accounting
Inquiries:

Department

Eiichi Nonaka TEL 03-6880-3100

Scheduled date of ordinary general meeting of shareholders: June 29, 2021
Scheduled date to file Securities Report: June 30, 2021
Scheduled date to commence dividend payments: June 30, 2021

Preparation of supplementary material on financial results: No Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2021	473,899	(29.0)	8,592	(21.7)	10,001	(16.2)	7,053	(13.6)
Year ended March 31, 2020	667,929	(8.1)	10,971	0.1	11,940	(0.5)	8,164	12.5

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2021	101.57	-	7.2	5.5	1.8
Year ended March 31, 2020	117.02	-	8.7	6.0	1.6

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2021	187,245	106,468	54.2	1,471.07	
As of March 31, 2020	179,224	98,786	52.5	1,349.61	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	
Year ended March 31, 2021	9,014	(4,415)	(5,458)	36,467	
Year ended March 31, 2020	(10,858)	(4,303)	(4,062)	37,326	

2. Cash dividends

Annual dividends per share							Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2020	_	14.00	-	14.00	28.00	1,953	23.9	2.1
Year ended March 31, 2021	_	14.00	-	14.00	28.00	1,942	27.6	2.0
Year ending March 31, 2022 (Forecast)	-	14.00	_	14.00	28.00		25.8	

3. Forecast of consolidated financial results for the year ending March 31, 2022 (from April 1, 2021 to March 31, 2022)

Percentages indicate year-on-year changes

	Net sales		Operating pr	Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	470,000	(0.8)	10,000	16.4	10,500	5.0	7,500	6.3	108.72

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2021 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

1 (,								
71,000,000 shares	As of March 31, 2020	71,000,000 shares							
Number of treasury shares at the end of the period									
2,015,903 shares	As of March 31, 2020	1,226,236 shares							
d									
69,448,335 shares	Year ended March 31, 2020	69,774,108 shares							
	period 2,015,903 shares d	2,015,903 shares As of March 31, 2020							

Consolidated financial statements Consolidated balance sheets

Total assets

Consolidated balance sheets (Millions of yen) As of March 31, 2020 As of March 31, 2021 Assets Current assets Cash and deposits 37,047 36,737 34,446 37,116 Notes and accounts receivable - trade Securities 500 Merchandise and finished goods 4,754 5,709 Work in process 123 69 Raw materials and supplies 90 91 Other 1,388 1,858 Allowance for doubtful accounts (410)(441)77,939 Total current assets 81,141 Non-current assets Property, plant and equipment Buildings and structures 66,520 67,885 (45,184)Accumulated depreciation (46,678)21,207 Buildings and structures, net 21,335 Machinery, equipment and vehicles 32,542 33,981 (25,458)(26,107)Accumulated depreciation Machinery, equipment and vehicles, net 7,084 7,873 Land 19,590 19,303 Leased assets 2,833 3,072 (1,128)(1,236)Accumulated depreciation 1,704 Leased assets, net 1,836 Construction in progress 1,711 301 4,189 Other 3,872 (3,000)Accumulated depreciation (3,171)871 1,017 Other, net 52,297 51,539 Total property, plant and equipment Intangible assets Goodwill 532 1,354 Customer-related assets 1,272 Software in progress 146 1,167 Other 1,343 Total intangible assets 1,700 4,116 Investments and other assets 18,893 20,104 Investment securities Long-term loans receivable 18 13 Deferred tax assets 752 797 3,593 Retirement benefit asset 1,633 Guarantee deposits 25,255 25,283 754 Other 832 Allowance for doubtful accounts (98)(98)47,286 Total investments and other assets 50,448 106,103 Total non-current assets 101,284

179,224

187,245

(Millions of yen)

		(Millions of yen)		
	As of March 31, 2020	As of March 31, 2021		
Liabilities				
Current liabilities				
Notes and accounts payable - trade	39,744	42,706		
Short-term borrowings	200	270		
Current portion of long-term borrowings	2,601	3,129		
Lease obligations	444	480		
Income taxes payable	3,115	1,743		
Provision for bonuses	1,800	1,707		
Provision for bonuses for directors (and other officers)	104	69		
Provision for warranties for completed construction	0	0		
Provision for loss on construction contracts	5	_		
Asset retirement obligations	1	94		
Other	11,668	10,851		
Total current liabilities	59,688	61,055		
Non-current liabilities				
Long-term borrowings	7,361	4,764		
Lease obligations	1,425	1,523		
Deferred tax liabilities	2,788	4,269		
Deferred tax liabilities for land revaluation	809	809		
Provision for retirement benefits for directors (and other	150	154		
officers)	150	154		
Provision for special repairs	183	170		
Retirement benefit liability	233	224		
Asset retirement obligations	639	592		
Other	7,158	7,213		
Total non-current liabilities	20,749	19,722		
Total liabilities	80,437	80,777		
Net assets				
Shareholders' equity				
Share capital	10,127	10,127		
Capital surplus	4,288	4,286		
Retained earnings	79,612	84,698		
Treasury shares	(1,386)	(2,287)		
Total shareholders' equity	92,641	96,824		
Accumulated other comprehensive income				
Valuation difference on available-for-sale securities	2,077	4,407		
Revaluation reserve for land	(368)	(353)		
Remeasurements of defined benefit plans	(183)	602		
Total accumulated other comprehensive income	1,525	4,655		
Non-controlling interests	4,619	4,987		
Total net assets	98,786	106,468		
Total liabilities and net assets	179,224	187,245		
Zo mai Amonthios unto not append	117,227	107,273		

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

	Fiscal year ended	(Millions of yen) Fiscal year ended
	March 31, 2020	March 31, 2021
Net sales	William 31, 2020	Witten 31, 2021
Net sales of goods	663,424	469,911
Net sales of completed construction contracts	4,504	3,987
Total net sales	667,929	473,899
Cost of sales	001,727	713,072
Cost of goods sold	611,654	422,458
Cost of sales of completed construction contracts	4,108	3,60°
Total cost of sales	615,762	426,065
Gross profit	52,166	47,833
Selling, general and administrative expenses	41,194	39,241
Operating profit	10,971	8,592
Non-operating income	10,771	0,372
Interest income	217	199
Dividend income	646	468
Light oil delivery tax grant	145	150
Compensation income	131	138
Subsidy income	-	319
Subsidies for employment adjustment	_	219
Other	308	372
Total non-operating income	1,449	1,868
Non-operating expenses		7
Interest expenses	344	252
Provision of allowance for doubtful accounts	1	(
Office relocation expenses	48	49
Other	86	158
Total non-operating expenses	481	460
Ordinary profit	11,940	10,001
Extraordinary income		·
Gain on sale of non-current assets	1,641	38
Gain on sale of investment securities	2	1,547
Total extraordinary income	1,644	1,585
Extraordinary losses		
Loss on sale and retirement of non-current assets	401	369
Impairment losses	115	260
Loss on sale of investment securities	0	39
Loss on valuation of investment securities	124	-
Total extraordinary losses	641	669
Profit before income taxes	12,943	10,91
Income taxes - current	4,802	3,47.
Income taxes - deferred	(351)	20
Total income taxes	4,450	3,49
Profit	8,492	7,423
Profit attributable to non-controlling interests	327	369
Profit attributable to owners of parent	8,164	7,053

Consolidated statements of comprehensive income

•		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Profit	8,492	7,423
Other comprehensive income		
Valuation difference on available-for-sale securities	(4,328)	2,418
Remeasurements of defined benefit plans, net of tax	(227)	786
Total other comprehensive income	(4,555)	3,204
Comprehensive income	3,936	10,627
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,651	10,169
Comprehensive income attributable to non-controlling interests	285	458

Consolidated statements of changes in equity

Fiscal year ended March 31, 2020

(Millions of yen)

		Shareholders' equity								
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity					
Balance at beginning of period	10,127	4,288	73,491	(1,385)	86,521					
Changes during period										
Dividends of surplus			(976)		(976)					
MIddle dividends from surplus			(976)		(976)					
Reversal of revaluation reserve for land			(90)		(90)					
Profit attributable to owners of parent			8,164		8,164					
Purchase of treasury shares				(0)	(0)					
Net changes in items other than shareholders' equity					_					
Total changes during period	-		6,121	(0)	6,120					
Balance at end of period	10,127	4,288	79,612	(1,386)	92,641					

	A	ccumulated other co	ne			
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	6,363	(458)	43	5,948	4,471	96,941
Changes during period						
Dividends of surplus				-		(976)
MIddle dividends from surplus				-		(976)
Reversal of revaluation reserve for land		90		90		_
Profit attributable to owners of parent				_		8,164
Purchase of treasury shares				-		(0)
Net changes in items other than shareholders' equity	(4,286)		(227)	(4,513)	147	(4,365)
Total changes during period	(4,286)	90	(227)	(4,423)	147	1,844
Balance at end of period	2,077	(368)	(183)	1,525	4,619	98,786

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	10,127	4,288	79,612	(1,386)	92,641
Changes during period					
Dividends of surplus			(976)		(976)
MIddle dividends from surplus			(976)		(976)
Reversal of revaluation reserve for land			(14)		(14)
Profit attributable to owners of parent			7,053		7,053
Purchase of treasury shares				(913)	(913)
Disposal of treasury shares		(1)		12	10
Net changes in items other than shareholders' equity					-
Total changes during period	-	(1)	5,085	(901)	4,183
Balance at end of period	10,127	4,286	84,698	(2,287)	96,824

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	2,077	(368)	(183)	1,525	4,619	98,786
Changes during period						
Dividends of surplus				_		(976)
MIddle dividends from surplus				-		(976)
Reversal of revaluation reserve for land		14		14		-
Profit attributable to owners of parent				_		7,053
Purchase of treasury shares				_		(913)
Disposal of treasury shares				-		10
Net changes in items other than shareholders' equity	2,329		786	3,115	368	3,484
Total changes during period	2,329	14	786	3,130	368	7,681
Balance at end of period	4,407	(353)	602	4,655	4,987	106,468

Consolidated statements of cash flows

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Cash flows from operating activities		
Profit before income taxes	12,943	10,917
Depreciation	4,305	4,838
Amortization of goodwill	745	231
Increase (decrease) in allowance for doubtful accounts	261	31
Increase (decrease) in provision for bonuses	58	(100
Increase (decrease) in provision for bonuses for directors (and	13	(34
other officers)	13	(3)
Increase (decrease) in retirement benefit liability	(623)	(828
Interest and dividend income	(863)	(668
Interest expenses	344	252
Loss (gain) on sale and retirement of property, plant and	(1,215)	278
equipment	(1,213)	276
Impairment losses	115	260
Loss (gain) on sale of investment securities	(2)	(1,507
Loss (gain) on valuation of investment securities	124	_
Decrease (increase) in trade receivables	30,707	(2,588
Decrease (increase) in inventories	1,236	(875
Decrease (increase) in other current assets	54	(416
Decrease (increase) in guarantee deposits and claims provable	(14,085)	146
in bankruptcy, claims provable in rehabilitation	(14,063)	140
Increase (decrease) in trade payables	(40,936)	2,940
Increase (decrease) in accrued liabilities	(153)	45
Increase (decrease) in other current liabilities	(137)	317
Other, net	(233)	278
Subtotal	(7,341)	13,517
Interest and dividends received	869	669
Interest paid	(350)	(261
Income taxes paid	(4,036)	(4,911
Net cash provided by (used in) operating activities	(10,858)	9,014
Cash flows from investing activities		
Payments into time deposits	(254)	(376
Proceeds from withdrawal of time deposits	140	457
Purchase of investment securities	(12)	(10
Proceeds from sale of investment securities	54	3,315
Purchase of property, plant and equipment	(6,202)	(4,995
Proceeds from sale of property, plant and equipment	2,904	270
Purchase of intangible assets	(631)	(828
Purchase of shares of subsidiaries resulting in change in scope	()	
of consolidation	_	(1,922
Loan advances	(19)	(6
Proceeds from collection of loans receivable	12	11
Other, net	(295)	(330
Net cash provided by (used in) investing activities	(4,303)	(4,415
There as in provided by (used iii) investing activities	(4,303)	(4,41

(Mil	lions	of v	ven)
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		(Willions of yell)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2020	March 31, 2021	
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	(30)	70	
Proceeds from long-term borrowings	670	600	
Repayments of long-term borrowings	(2,171)	(2,668)	
Purchase of treasury shares	(0)	(913)	
Dividends paid to non-controlling interests	(137)	(89)	
Dividends paid	(1,953)	(1,953)	
Other, net	(439)	(502)	
Net cash provided by (used in) financing activities	(4,062)	(5,458)	
Net increase (decrease) in cash and cash equivalents	(19,224)	(858)	
Cash and cash equivalents at beginning of period	56,551	37,326	
Cash and cash equivalents at end of period	37,326	36,467	