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May 14,2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: SAN-AI OBBLI CO., LTD.
 Listing: Tokyo Stock Exchange
 Securities code: 8097
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 Scheduled date of annual general meeting of shareholders: June 25, 2026
 Scheduled date to commence dividend payments: June 26,2026
 Scheduled date to file annual securities report: June 24,2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31,2026 (from April 1,2025 to March 31,2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31,2026	611,570	-6.5	12,356	4.6	13,442	4.5	9,196	6.2
March 31,2025	654,404	-0.8	11,808	-30.0	12,860	-27.5	8,656	-22.8

Note: Comprehensive income For the fiscal year ended March 31,2026: ¥10,225 million [51.6%]
 For the fiscal year ended March 31,2025: ¥6,746 million [-56.0%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
March 31,2026	147.69	-	8.0	6.4	2.0
March 31,2025	136.93	-	7.5	6.0	1.8

(2) Consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31,2026	212,048	122,709	54.7	1,873.49
March 31,2025	207,110	120,023	54.8	1,821.80

Reference: Equity
 As of March 31,2026: ¥115,935 million
 As of March 31,2025: ¥113,537 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31,2026	23,114	-5,236	-8,767	49,399
March 31,2025	938	-2,526	-11,505	40,288

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31,2025	-	50.00	-	50.00	100.00	6,282	73.0	5.5
Fiscal year ended March 31,2026	-	50.00	-	50.00	100.00	6,210	67.7	5.4
Fiscal year ending March 31, 2027 (Forecast)	-	50.00	-	50.00	100.00		75.5	

3. Forecast of consolidated financial results for the year ending March 31,2027 (from April 1,2026 to March 31, 2027)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	620,000	1.4	12,000	-2.9	13,000	-3.3	8,200	-10.8	132.51

* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

(3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31,2026	63,000,000 shares
As of March 31,2025	66,000,000 shares

- (ii) Number of treasury shares at the end of the period

As of March 31,2026	1,117,587 shares
As of March 31,2025	3,678,353 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended March 31,2026	62,265,705 shares
Fiscal year ended March 31,2025	63,216,199 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31,2026 (from April 1,2025 to March 31,2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31,2026	262,549	-11.4	6,250	49.7	10,043	29.3	8,623	27.6
March 31,2025	296,357	-6.3	4,175	-56.3	7,768	-38.2	6,760	-27.7

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31,2026	138.49	-
March 31,2025	106.94	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31,2026	138,213	85,534	61.9	1,382.22
March 31,2025	136,260	84,538	62.0	1,356.49

Reference: Equity

As of March 31,2026: ¥85,534 million

As of March 31,2025: ¥84,538 million

<Reasons for difference in non-consolidated financial results from the previous fiscal year>

While net sales decreased due to lower sales volumes of petroleum products, the main reason for the difference in non-consolidated financial results was an increase in fuel handling fees in the Aviation-related business. For details, please refer to "1. Overview of Operating Results and Others. (1) Business Results for the Fiscal Year ended March 31,2026" on page 2 of the attached material.

- * Consolidated Financial Results are exempt from review conducted by certified public accounting or an audit firm.
- * Proper use of earnings forecasts, and other special matters

The forecasts and other forward-looking statements in this report are based on information currently available to the Company and on certain assumptions deemed to be reasonable by the Company. Actual business and other results may significantly differ from these forecasts due to various factors. Please refer to "1. Overview of Operating Results and Others. (4)Future Outlook" on page 4 of the attached material for the assumptions upon which the forecasts are based and notes for using the forecasts.

Supplementary material on financial results URL: <https://www.san-ai-obbli.com/en/ir/>

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1. Overview of Operating Results and Others

(1) Business Results for the Fiscal Year ended March 31, 2026

During the fiscal year under review, the Japanese economy recovered moderately, with signs of recovery in personal consumption and capital investment. On the other hand, in addition to the continued weak yen and rising resource prices, there are concerns about geopolitical risks such as surging crude oil prices and supply shortages due to the prolonged situation in Iran, and the outlook remains uncertain.

In the business environment surrounding our group, although demand for aviation fuel remained strong, mainly for international flights, due to an increase in the number of foreign visitors to Japan, the market conditions for domestic petroleum products remained unstable due to the commencement of measures by the government to reduce the price of fuel oil on a straight-line basis and the abolition of the provisional tax rates for gasoline and diesel fuel taxes.

Our group entered the second stage of our mid-term business plan "Challenge 2030 for Challenging the Future," and has been moving forward with various initiatives, positioning the period from fiscal year 2024 to fiscal year 2026 as a period to steadily implement business strategies and accelerate growth-oriented investments.

In the fiscal year under review, our group's net sales decreased 6.5% year-on-year to 611,570 million yen due to a decline in sales volume of petroleum products. Operating profit increased 4.6% year-on-year to 12,356 million yen due to the revision of the unit price for aviation fuel handling fees in the Aviation-related Business. Ordinary profit increased 4.5% year-on-year to 13,442 million yen, and profit attributable to owners of the parent increased 6.2% year-on-year to 9,196 million yen.

Segment results are as follows.

① Petroleum-related businesses

In the Petroleum-related business, while gasoline sales volume remained firm, kerosene, diesel fuel, heavy oil and other oil types trended downward, and overall petroleum products were down year-on-year. The situation by division is as follows.

In the petroleum retail division, although gasoline sales volume remained at the same level as the previous fiscal year, profit margins declined due to price competition, and profits were lower than the previous fiscal year. In the petroleum wholesale division, as expectations of lower prices spread in the petroleum market due to subsidy payments and the abolition of provisional tax rates for gasoline and diesel fuel taxes, the profitability of some transactions of Kygnus Sekiyu K.K. deteriorated, and profits were significantly lower than the previous fiscal year. In the Industrial fuel oil sales division, although sales volume was lower than the previous fiscal year, profits exceeded the previous fiscal year due to improved profit margins. In the Industrial lubricants sales division, although orders for gas engine maintenance for power generation and endoscopy inspections for wind power recovered in the second half, profits were lower than the previous fiscal year.

Consequently, net sales in the Petroleum-related business decreased 7.8% year-on-year to 516,413 million yen, and segment profit decreased 23.1% year-on-year to 5,670 million yen.

② Chemical Products-related business

In the Chemical Products-related Business, sales volume for all products remained largely unchanged from the previous fiscal year. Profit margins improved because of supply chain optimization, such as purchasing and inventory management. The situation by product is as follows.

In automotive-related products, both sales volume and profits of car wash products, the company's own products, exceeded the previous fiscal year. In biocide products, sales volume exceeded the previous fiscal year, but profits declined from the previous fiscal year. Sales volume and profits for petroleum-based solvents both remained at the same level as the previous fiscal year. In tackifier, sales volume and profits both declined from the previous fiscal year. Performance chemicals remained at the same level as the previous fiscal year.

Consequently, net sales in the Chemical Products-related business increased by 0.8% year-on-year to 12,775 million yen, and segment profit decreased by 1.6% year-on-year to 1,126 million yen.

③ Gas-related business

<LPG sales Business>

In LPG sales business, sales volume remained at the same level as the previous fiscal year, amid a general downward trend in demand due to the extremely hot summer and other factors. The status of each division is as follows.

In the retail division, although unit consumption declined, mainly in household use, profits rose from the previous fiscal year due to an increase in basic fee revenue resulting from an increase in retail customer numbers. In the wholesale business, profits decreased year-on-year due to the impact of inventory valuations.

In December 2025, the Company acquired all shares of Smart Solution Co., Ltd., a holding company of KUMAMOTO SEKIYU Co., Ltd., which engages in retail sales

of LP gas and SS management in Kumamoto City, Kumamoto Prefecture and both companies joined consolidated subsidiaries. In addition, in March 2026, the two companies merged with KUMAMOTO SEKIYU Co., Ltd. as the surviving company.

<Natural Gas Business>

In the natural gas sales business, sales volume in household use exceeded the previous fiscal year due to the participation of Imari Gas Co., Ltd. in our group. In the commercial and industrial sectors, although sales volume remained at the same level as the previous period, profits exceeded those of the previous period, partly due to sales of energy-efficient equipment.

Consequently, net sales in the Gas-related business decreased by 4.6% year-on-year to 58,468 million yen due to a decline in LP gas sales prices. Segment profit increased by 8.7% year-on-year to 2,295 million yen due to improved profit margins in LP gas sales business.

④ Aviation-related business

In the Aviation-related business, air travel demand was strong, mainly on international flights, due to an increase in foreign visitors to Japan and so on.

The volume of fuel handled at Haneda Airport on domestic flights recovered in summer demand, but was sluggish in the second half and slightly below the previous fiscal year. On international flights, demand was strong due to increased flights and new routes in line with inbound demand. As a result, the combined volume of fuel handled on domestic and international flights increased by about 2% year-on-year.

Consequently, net sales in the Aviation-related business increased by 16.1% year-on-year to 16,748 million yen due to revised unit prices for aviation fuel handling fees and increased aviation fuel handling volume, and segment profit increased by 55.7% year-on-year to 5,712 million yen.

⑤ The Other businesses

In the Other businesses segment, in the Clean Tech Business, which handles cleaning and surface treatment of metal products and other products, there was a delay in demand recovery for precision cleaning treatment for semiconductor manufacturing equipment, but both sales and profits remained at the same level as the previous fiscal year. In the construction industry, orders remained solid, and sales and profits exceeded the previous fiscal year.

Consequently, net sales in the Other businesses increased by 24.7% year-on-year to 7,166 million yen due to increased orders in the construction industry, and segment profit increased by 36.1% year-on-year to 1,176 million yen.

(2) Consolidated Statements of Financial Position for the Fiscal Year ended March 31, 2026

Total assets at the end of the fiscal year under review increased by 4,938 million yen from the end of the previous fiscal year to 212,048 million yen. This was mainly due to an increase in cash and deposits.

Total liabilities increased by 2,252 million yen from the end of the previous fiscal year to 89,339 million yen. This was mainly due to an increase in other current liabilities.

Total net assets increased by 2,685 million yen from the end of the previous fiscal year to 122,709 million yen. This was mainly due to the recognition of profit attributable to owners of parent.

Consequently, the Equity ratio decreased from 54.8% at the end of the previous fiscal year to 54.7%.

(3) Consolidated Statements of Cash Flows for the Fiscal Year under Review

Cash and cash equivalents (hereinafter referred to as "funds") at the end of the current fiscal year increased by 9,110 million yen from the end of the previous fiscal year to 49,399 million yen.

Cash flows for the current consolidated fiscal year and their factors are as follows.

Cash flows from operating activities

Funds provided by operating activities totaled 23,114 million yen. This was mainly due to the recognition of profit before income taxes and the recovery of operating security deposits. Funds acquired increased by 22,175 million yen year-on-year.

Cash flows from investing activities

Funds used in investing activities was 5,236 million yen. This was mainly due to the purchase of property, plant and equipment. Funds used increased 2,709 million yen year-on-year.

Cash flows from financing activities

Funds used in financing activities was 8,767 million yen. This was mainly due to dividend payments and the repurchase of treasury shares. Funds used decreased by 2,737 million yen year-on-year.

(Trends in cash flow-related indicators)

	FY2021	FY2022	FY2023	FY2024	FY2025
Equity-to-asset ratio (%)	54.2	55.5	53.9	54.8	54.7
Equity ratio based on market value(%)	32.6	45.6	61.4	51.8	70.3
Operating cash flow interest-bearing liabilities ratio (years)	0.7	0.4	0.2	4.4	0.2
Interest coverage ratio (times)	40.0	71.7	103.9	3.5	66.4

(NOTE) 1. Equity-to-asset ratio: Equity/Total assets

Equity ratio based on market value: Market capitalization/Total assets

Interest-bearing debt to cash flow ratio: Interest-bearing debt/Cash flows

Interest coverage ratio: Cash flows/Interest payments

2.All figures are calculated on a consolidated basis.

3.Market capitalization is calculated based on the number of shares outstanding, excluding treasury stock.

4.Operating cash flow is used as cash flow.

5.Interest-bearing liabilities include all liabilities posted on the consolidated balance sheets on which interest was paid.

(4)Future Outlook

The petroleum market remains uncertain due to elevated crude oil prices and concerns about petroleum product supply, associated with the situation in Iran. Our group will continue to make every effort to ensure a stable supply to its customers.

Based on the above results for the year ending March 2027, the company expects sales of 620,000 million yen, operating profit of 12,000 million yen, ordinary profit of 13,000 million yen, and profit attributable to owners of the parent of 8,200 million yen. If any revisions to the earnings forecasts are required, the Company will disclose them promptly.

2.Basic View of Accounting Standards

Most of the business of our group is conducted in Japan, and Japanese GAAP is adopted for accounting standards.

The Company's policy is to respond to the application of the International Financial Reporting Standards (IFRS), taking into account various domestic and overseas conditions.

3.Consolidated Financial Statements

(1)Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	40,599	48,728
Notes and accounts receivable - trade, and contract assets	44,624	40,444
Securities	50	1,000
Merchandise and finished goods	10,007	9,623
Work in process	32	26
Raw materials and supplies	143	160
Other	1,042	1,185
Allowance for doubtful accounts	-109	-193
Total current assets	96,390	100,974
Non-current assets		
Property, plant and equipment		
Buildings and structures	74,460	77,872
Accumulated depreciation	-53,668	-55,518
Buildings and structures, net	20,792	22,353
Machinery, equipment and vehicles	38,824	40,120
Accumulated depreciation	-30,233	-31,811
Machinery, equipment and vehicles, net	8,591	8,309
Land	18,972	18,925
Leased assets	3,725	3,591
Accumulated depreciation	-1,975	-1,836
Leased assets, net	1,750	1,755
Construction in progress	1,779	5,626
Other	4,859	4,830
Accumulated depreciation	-3,939	-3,867
Other, net	920	963
Total property, plant and equipment	52,806	57,933
Intangible assets		
Goodwill	1,745	2,169
Customer-related intangible assets	186	167
Software in progress	1,758	2,084
Other	3,276	2,872
Total intangible assets	6,967	7,294
Investments and other assets		
Investment securities	15,516	14,539
Long-term loans receivable	9	66
Deferred tax assets	627	670
Retirement benefit asset	3,564	4,945
Guarantee deposits	30,780	25,165
Other	1,102	1,111
Allowance for doubtful accounts	-654	-653
Total investments and other assets	50,945	45,846
Total non-current assets	110,719	111,074
Total assets	207,110	212,048

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable-trade	51,392	46,511
Short-term borrowings	300	650
Current portion of long-term borrowings	432	638
Current portion of bonds payable	30	-
Lease liabilities	545	535
Income taxes payable	2,487	3,026
Provision for bonuses	1,758	1,891
Provision for bonuses for directors(and other officers)	81	84
Provision for warranties for completed construction	0	0
Asset retirement obligations	-	40
Other	14,664	19,730
Total current liabilities	71,692	73,109
Non-current liabilities		
Long-term borrowings	1,411	1,628
Lease liabilities	1,418	1,422
Deferred tax liabilities	3,508	4,015
Deferred tax liabilities for land revaluation	711	658
Provision for retirement benefits for directors (and other officers)	188	185
Provision for special repairs	262	279
Retirement benefit liability	167	245
Asset retirement obligations	873	966
Other	6,852	6,828
Total non-current liabilities	15,394	16,230
Total liabilities	87,086	89,339
Net assets		
Shareholders' equity		
Share capital	10,127	10,127
Capital surplus	2,534	2,530
Retained earnings	103,985	101,592
Treasury shares	-6,555	-2,169
Total shareholders' equity	110,092	112,081
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	4,514	4,447
Revaluation reserve for land	-642	-757
Remeasurements of defined benefit plans	-426	164
Total other accumulated comprehensive income	3,445	3,854
Non-controlling interests	6,485	6,773
Total net assets	120,023	122,709
Total liabilities and net assets	207,110	212,048

(2) Consolidated Statements of Income, and Consolidated Statements of Comprehensive Income (cumulative)

Consolidated Statements of Income (cumulative)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales		
Net sales of goods	651,268	607,021
Net sales of completed construction contracts	3,136	4,549
Total net sales	654,404	611,570
Cost of sales		
Cost of goods sold	592,811	548,119
Cost applicable to construction revenue	2,683	3,993
Total cost of sales	595,494	552,112
Gross profit	58,910	59,458
Selling, general and administrative expenses	47,101	47,101
Operating profit	11,808	12,356
Non-operating income		
Interest income	110	263
Dividend income	534	486
Purchase discounts	273	332
Light oil delivery tax grant	148	142
Reversal of allowance for doubtful accounts	12	-
Other	327	328
Total non-operating income	1,407	1,554
Non-operating expenses		
Interest expenses	86	119
Sales discount	185	228
Commission expenses	-	47
Other	83	72
Total non-operating expenses	355	468
Ordinary profit	12,860	13,442
Extraordinary income		
Gain on sale of non-current assets	13	15
Gain on sale of investment securities	2,920	1,704
Total extraordinary income	2,933	1,719
Extraordinary losses		
Loss on sale and retirement of non-current assets	433	199
Impairment losses	1,368	529
Loss on valuation of investment securities	-	314
Loss on sale of investment securities	47	-
Total extraordinary loss	1,848	1,043
Profit before income taxes	13,945	14,118
Income taxes - current	4,730	4,671
Income taxes - deferred	-53	-164
Total income taxes	4,677	4,507
Net profit	9,268	9,610
Profit attributable to non-controlling shareholders	612	414
Profit attributable to owners of parent	8,656	9,196

Consolidated Statements of Comprehensive Income (cumulative)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	9,268	9,610
Other comprehensive income		
Valuation difference on available-for-sale securities	-2,600	23
Remeasurements of defined benefit plans, net of tax	78	590
Total other comprehensive income	-2,521	614
Comprehensive income	6,746	10,225
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,148	9,719
Comprehensive income attributable to non-controlling interests	598	505

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	10,127	2,531	101,702	-2,605	111,755
Changes during period					
Dividends of surplus			-3,215		-3,215
Dividends from retained earnings (interim dividends)			-3,166		-3,166
Reversal of revaluation reserve for land			9		9
Profit attributable to owners of parent			8,656		8,656
Purchase of treasury shares				-3,961	-3,961
Disposal of treasury shares		3		11	14
Net changes in items other than shareholders' equity					-
Total changes during period	-	3	2,283	-3,949	-1,663
Balance at end of period	10,127	2,534	103,985	-6,555	110,092

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Remeasurements of defined benefit plans	Total other accumulated comprehensive income		
Balance at beginning of period	7,101	-613	-505	5,983	6,090	123,829
Changes during period						
Dividends of surplus				-		-3,215
Dividends from retained earnings (interim dividends)				-		-3,166
Reversal of revaluation reserve for land		-29		-29		-20
Profit attributable to owners of parent				-		8,656
Purchase of treasury shares				-		-3,961
Disposal of treasury shares				-		14
Net changes in items other than shareholders' equity	-2,586		78	-2,508	394	-2,113
Total changes during period	-2,586	-29	78	-2,537	394	-3,805
Balance at end of period	4,514	-642	-426	3,445	6,485	120,023

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	10,127	2,534	103,985	-6,555	110,092
Changes during period					
Dividends of surplus			-3,116		-3,116
Dividends from retained earnings (interim dividends)			-3,116		-3,116
Reversal of revaluation reserve for land			114		114
Profit attributable to owners of parent			9,196		9,196
Purchase of treasury shares				-1,100	-1,100
Disposal of treasury shares		0		12	12
Cancellation of treasury shares		-3	-5,471	5,474	-
Purchase of shares of consolidated subsidiaries		-1			-1
Net changes in items other than shareholders' equity					-
Total changes during period	-	-4	-2,392	4,386	1,989
Balance at end of period	10,127	2,530	101,592	-2,169	112,081

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	4,514	-642	-426	3,445	6,485	120,023
Changes during period						
Dividends of surplus				-		-3,116
Dividends from retained earnings (interim dividends)				-		-3,116
Reversal of revaluation reserve for land		-114		-114		-
Profit attributable to owners of parent				-		9,196
Purchase of treasury shares				-		-1,100
Disposal of treasury shares				-		12
Cancellation of treasury shares				-		-
Purchase of shares of consolidated subsidiaries				-	-4	-5
Net changes in items other than shareholders' equity	-66		590	523	292	815
Total changes during period	-66	-114	590	408	287	2,685
Balance at end of period	4,447	-757	164	3,854	6,773	122,709

(4) Consolidated Statements of Cash Flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	13,945	14,118
Depreciation	5,582	5,392
Amortization of goodwill	461	507
Increase (decrease) in allowance for doubtful accounts	143	-27
Increase (decrease) in provision for bonuses	-474	115
Increase (decrease) in provision for bonuses for directors (and other officers)	-3	3
Increase (decrease) in net defined benefit asset or liability	26	-514
Interest and dividends income	-918	-1,082
Interest expenses	272	348
Loss (gain) on sales and retirement of property, plant and equipment	394	179
Impairment losses	1,368	529
Loss (gain) on sale of investment securities	-2,872	-1,704
Loss (gain) on valuation of investment securities	-	314
Decrease (increase) in trade receivables	2,199	4,588
Decrease (increase) in inventories	-2,593	491
Decrease (increase) in other current assets	-2	292
Decrease (increase) in guarantee deposits and bankruptcy claims	-6,805	6,109
Increase (decrease) in trade payables	-3,885	-5,339
Increase (decrease) in accrued liabilities	13	-87
Increase (decrease) in other current liabilities	-1,869	2,750
Other, net	89	57
Subtotal	5,071	27,043
Interest and dividends received	883	1,072
Interest paid	-271	-328
Income taxes paid	-4,744	-4,672
Net cash provided by (used in) operating activities	938	23,114
Cash flows from investing activities		
Payments into time deposits	-419	-6,437
Proceeds from withdrawal of time deposits	415	6,434
Purchase of investment securities	-608	-50
Proceeds from sale and redemption of investment securities	5,154	2,908
Purchase of property, plant and equipment	-4,252	-6,477
Proceeds from sales of property, plant and equipment	27	225
Purchase of intangible assets	-2,511	-1,395
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-234	-19
Loan advances	-4	-6
Proceeds from collection of loans receivable	13	12
Other, net	-106	-429
Net cash provided by (used in) investing activities	-2,526	-5,236

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net cash provided by (used in) financing activities		
Net increase (decrease) in short-term borrowings	-	-85
Proceeds from long-term loans payable	700	-
Repayments of long-term loans payable	-1,046	-555
Redemption of bonds	-	-30
Purchase of treasury shares	-3,961	-1,100
Dividends paid to non-controlling interests	-208	-213
Dividends paid	-6,381	-6,232
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	-	-5
Other, net	-606	-544
Net cash provided by (used in) financing activities	-11,505	-8,767
Net increase (decrease) in cash and cash equivalents	-13,092	9,110
Cash and cash equivalents at beginning of period	53,381	40,288
Cash and cash equivalents at the end of period	40,288	49,399

(5) Notes

(Notes on the Going Concern Assumption)

Not applicable.

(Unapplied Accounting Standards, etc.)

- Accounting Standard for Leases (ASBJ Statement No. 34, September 13, 2024)
- Implementation Guidance on Accounting Standard for Leases (ASBJ Statement No. 33, September 13, 2024)

In addition, revisions to related accounting standards, guidance on application of accounting standards for business enterprises, reporting on practical matters, and transfer guidance

① Summary

As with international accounting standards, this standard provides for the accounting of assets and liabilities for all leases by lessees.

② Scheduled date to commence application:

It is scheduled to be adopted from the beginning of the fiscal year ending March 2028.

③ Impact of accounting of this accounting standard

The Company is currently evaluating the impact of the adoption of the Accounting Standard for Leases and other standards on its consolidated financial statements.

(Segment Information)

[Segment Information]

1.The outline of any Reporting Segment

Our reportable segments are our constituent units for which independent financial information is available and that are regularly reviewed by the Board of Directors for the purposes of deciding how to allocate resources and assessing performance.

We have established divisions for each product and business, and each division formulates strategies for the products and businesses it handles and develops its business activities.

Therefore, we consist of separate segments for each product and business based on the division, with 5 reportable segments: Petroleum-related business, Chemical Products-related business, Gas-related business, Aviation-related business, and the Other businesses.

Petroleum-related business sells, stores, and ships petroleum products.

Chemical Products-related business manufactures and sells chemical products.

Gas-related business sells LP gas, natural gas, city gas and gas appliances.

Aviation-related business stores and refuels aviation fuel.

The Other business handles metal surface treatment, contracted construction of facilities incidental to buildings, and real estate leasing, etc.

2.Method of calculating net sales, income or loss, assets and other items by reportable segment

The method of accounting for reportable business segments is in accordance with the accounting policies used to prepare the consolidated financial statements.

Income of reportable segments is reconciled to ordinary income in the consolidated statements of income.

Intersegment sales or transfers are based on prevailing market prices.

3. Information on net sales, profit or loss, assets and other items by reportable segment

Fiscal year ended March 31, 2025

(Millions of yen)

	Reportable Segments						Adjusted amount	Amount recorded consolidated financial statements
	Petroleum related businesses	Chemical Products-related business	Gas-related business	Aviation-related business	The Other businesses	Total		
Net sales								
Sales to customers	560,251	12,671	61,303	14,430	5,746	654,404	-	654,404
Intersegment revenues or transfers	2,082	316	65	-	1,440	3,904	-3,904	-
Total	562,333	12,988	61,369	14,430	7,187	658,309	-3,904	654,404
Segment profit	7,377	1,144	2,110	3,669	864	15,167	-2,306	12,860
Segment assets	97,031	4,483	25,267	21,668	7,366	155,817	51,293	207,110
Other items								
Depreciation	1,609	52	1,465	1,906	231	5,265	316	5,582
Amortization of goodwill	-	-	461	-	-	461	-	461
Interest income	130	1	10	2	8	154	-43	110
Interest expenses	114	6	31	5	0	158	-72	86
Increase in property, plant and equipment and intangible assets	2,620	162	2,258	1,940	192	7,173	245	7,419

Fiscal year ended March 31, 2026

(Millions of yen)

	Reportable Segments						Adjusted amount	Amount recorded consolidated financial statements
	Petroleum related businesses	Chemical Products-related business	Gas-related business	Aviation-related business	The Other businesses	Total		
Net sales								
Sales to customers	516,413	12,775	58,468	16,748	7,166	611,570	-	611,570
Intersegment revenues or transfers	1,848	323	48	0	4,938	7,160	-7,160	-
Total	518,262	13,098	58,517	16,748	12,104	618,731	-7,160	611,570
Segment profit	5,670	1,126	2,295	5,712	1,176	15,980	-2,538	13,442
Segment assets	86,567	5,288	26,447	23,773	10,442	152,519	59,529	212,048
Other items								
Depreciation	1,514	67	1,349	1,910	223	5,065	327	5,392
Amortization of goodwill	-	-	507	-	-	507	-	507
Interest income	280	2	25	6	20	335	-72	263
Interest expenses	159	9	46	5	0	222	-102	119
Increase in property, plant and equipment and intangible assets	2,790	656	1,911	3,847	160	9,366	1,452	10,818

4. Difference between the total amount of reportable segments and the amount recorded in the consolidated financial statements, and main details of said difference (matters related to difference reconciliation)

(Millions of yen)

Net sales	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Reportable segment total	658,309	618,731
Elimination of inter-segment transactions	-3,904	-7,160
Net sales in the consolidated financial statements	654,404	611,570

(Millions of yen)

Profit	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Reportable segment total	15,167	15,980
Profit categorized in "Corporate"	-2,312	-2,346
Elimination of inter-segment transactions	6	-191
Ordinary income in the consolidated financial statements	12,860	13,442

(NOTE) "Corporate" category mainly consists of selling, general and administrative expenses, non-operating income and non-operating expenses that are not attributable to reportable segments.

(Millions of yen)

Assets	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Reportable segment total	155,817	152,519
Assets categorized in "Corporate"	53,905	63,994
Elimination of inter-segment transactions	-2,612	-4,465
Total assets in the consolidated financial statements	207,110	212,048

(NOTE) "Corporate" category mainly consists of surplus funds (cash and deposits), long-term investment funds (investment securities), and assets related to the administrative division.

(Millions of yen)

Other items	Reportable Segments		Corporate		Adjusted amount		Amount recorded consolidated financial statements	
	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Depreciation	5,265	5,065	459	457	-143	-130	5,582	5,392
Interest income	154	335	80	172	-124	-245	110	263
Interest expenses	158	222	52	142	-124	-245	86	119
Increase in property, plant and equipment and intangible assets	7,173	9,366	245	1,452	-	-	7,419	10,818

[Related Information]

Fiscal year ended March 31, 2025

1.Information by product and service

Since the classification of products and services is the same as the reportable segment classification, the statement is omitted.

2.Information for each region

(1) Net sales

This statement is omitted because sales to external customers in Japan account for more than 90% of net sales in the consolidated statements of income.

(2) Property, plant and equipment

Not applicable because there are no tangible fixed assets located outside Japan.

3.Information for each major customer

Disclosure is omitted because there are no external customers that account for 10% or more of net sales on the consolidated statements of income.

Fiscal year ended March 31, 2026

1.Information by product and service

Since the classification of products and services is the same as the reporting segment classification, the statement is omitted.

2.Information for each region

(1) Net sales

This statement is omitted because sales to external customers in Japan account for more than 90% of net sales in the consolidated statements of income.

(2) Property, plant and equipment

Not applicable because there are no tangible fixed assets located outside Japan

3.Information for each major customer

Disclosure is omitted because there are no external customers that account for 10% or more of net sales on the consolidated statements of income.

[Information on impairment loss on non-current assets by reportable segment]

Fiscal year ended March 31, 2025

(Millions of yen)

	Reportable Segments						Adjusted amount	Amount recorded consolidated financial statements
	Petroleum related businesses	Chemical Products-related business	Gas-related business	Aviation-related business	The Other businesses	Total		
Impairment losses	35	-	1,283	-	25	1,344	23	1,368

(NOTE)The amount of "Adjustment" represents impairment losses related to corporate assets that do not belong to any segment.

Fiscal year ended March 31, 2026

(Millions of yen)

	Reportable Segments						Adjusted amount	Amount recorded consolidated financial statements
	Petroleum related businesses	Chemical Products-related business	Gas-related business	Aviation-related business	The Other businesses	Total		
Impairment losses	494	-	34	-	-	528	0	529

(NOTE) The amount of "Adjustment" represents impairment losses related to corporate assets that do not belong to any segment.

[Information on Amortization and Unamortized Balance of Goodwill by Reportable Segment]

Fiscal year ended March 31, 2025

(Millions of yen)

	Reportable Segments						Adjusted amount	Amount recorded consolidated financial statements
	Petroleum related businesses	Chemical Products-related business	Gas-related business	Aviation-related business	The Other businesses	Total		
Amortization of current term	-	-	461	-	-	461	-	461
Balance at end of period	-	-	1,745	-	-	1,745	-	1,745

Fiscal year ended March 31, 2026

(Millions of yen)

	Reportable Segments						Adjusted amount	Amount recorded consolidated financial statements
	Petroleum related businesses	Chemical Products-related business	Gas-related business	Aviation-related business	The Other businesses	Total		
Amortization of current term	-	-	507	-	-	507	-	507
Balance at end of period	-	-	2,169	-	-	2,169	-	2,169

(Per Share Information)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net assets per share	1,821.80 Yen	1,873.49 Yen
Net profits per share	136.93 Yen	147.69 Yen

(NOTE) 1. Diluted net income per share is not presented because there are no dilutive shares.

2. The basis for calculating net income per share is as follows.

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net profits per share		
Profit attributable to owners of parent (Millions of yen)	8,656	9,196
Amount not attributable to common shareholders (millions of yen)	-	-
Profit attributable to owners of parent related to common share (Millions of yen)	8,656	9,196
Average number of shares outstanding during the period (Thousand shares)	63,216	62,265

(Significant Subsequent Events)

Not applicable.

4. Non-consolidated Statements

(1) Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	36,163	44,098
Notes receivable - trade	517	474
Accounts receivable - trade	17,762	13,484
Securities	-	1,000
Merchandise and finished goods	1,669	2,030
Raw materials and supplies	18	21
Advance payments to suppliers	24	26
Prepaid expenses	256	262
Short-term loans receivable	15,514	10,413
Other	431	381
Allowance for doubtful accounts	-86	-86
Total current assets	72,271	72,106
Non-current assets		
Property, plant and equipment		
Buildings	8,309	10,090
Accumulated depreciation	-4,608	-4,831
Buildings, net	3,701	5,259
Structures	36,143	36,303
Accumulated depreciation	-26,339	-27,010
Structures, net	9,803	9,293
Machinery and equipment	22,047	22,436
Accumulated depreciation	-16,470	-17,082
Machinery and equipment, net	5,577	5,353
Vehicles	596	621
Accumulated depreciation	-530	-559
Vehicles, net	65	62
Tools, furniture and fixtures	1,290	1,187
Accumulated depreciation	-1,024	-845
Tools, furniture and fixtures, net	266	341
Land	7,923	7,707
Leased assets	1,530	1,455
Accumulated depreciation	-837	-744
Leased assets, net	692	711
Construction in progress	1,151	3,899
Total property, plant and equipment	29,181	32,629
Intangible assets		
Leasehold interests in land	6	6
Trademark right	3	2
Software	2,469	1,980
Other	135	182
Total intangible assets	2,614	2,171

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Investments and other assets		
Investment securities	13,341	11,630
Shares of subsidiaries and associates	14,695	15,257
Investments in capital	2	2
Long-term loans receivable from employees	7	5
Long-term loans receivable from subsidiaries and associates	1,493	1,594
Long-term prepaid expenses	34	2
Prepaid pension costs	1,951	2,060
Guarantee deposits	537	529
Other	181	276
Allowance for doubtful accounts	-52	-52
Total investments and other assets	32,193	31,306
Total non-current assets	63,989	66,107
Total assets	136,260	138,213
Liabilities		
Current liabilities		
Accounts payable - trade	14,167	10,431
Short-term borrowings	24,754	26,190
Current portion of long-term borrowings	-	400
Lease liabilities	210	207
Accounts payable - other	329	294
Accrued expenses	809	728
Income taxes payable	975	1,753
Contract liabilities	1,384	2,090
Deposits received	468	622
Unearned revenue	20	0
Provision for bonuses	488	528
Provision for bonuses for directors(and other officers)	35	35
Asset retirement obligations	-	40
Accounts payable - facilities	576	2,459
Suspense receipt	213	195
Total current liabilities	44,436	45,979
Non-current liabilities		
Long-term borrowings	400	-
Lease liabilities	548	572
Deferred tax liabilities	1,964	1,948
Deferred tax liabilities for land revaluation	807	754
Asset retirement obligations	188	149
Guarantee deposits received	3,265	3,162
Other	112	112
Total non-current liabilities	7,286	6,699
Total liabilities	51,722	52,679

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Net assets		
Shareholders' equity		
Share capital	10,127	10,127
Capital surplus		
Legal capital surplus	2,531	2,531
Other capital surplus	3	-
Total capital surplus	2,534	2,531
Retained earnings		
Other retained earnings		
Reserve for tax purpose depreciation entry of land	39	33
Reserve for tax purpose reduction entry of depreciable assets	358	301
Reserve for tax purpose reduction entry of land	97	97
General reserve	21,000	21,000
Retained earnings brought forward	52,791	49,889
Total retained earnings	74,287	71,322
Treasury shares	-6,555	-2,169
Total shareholders' equity	80,394	81,811
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	4,376	4,070
Revaluation reserve for land	-232	-347
Total valuation and translation adjustment	4,144	3,722
Total net assets	84,538	85,534
Total liabilities and net assets	136,260	138,213

(2)Statement of Income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales of goods	285,531	249,826
Cost of goods sold		
Beginning merchandise inventory	1,652	1,669
Cost of purchased goods	276,159	240,444
Total	277,812	242,113
Ending merchandise inventory	1,669	2,030
Cost of goods sold	276,142	240,083
Gross profit	9,388	9,743
Revenue various handling fees		
Revenue from air fuel transactions	9,486	11,372
Other income	1,339	1,351
Total commission income	10,825	12,723
Gross profit	20,214	22,466
Selling, general and administrative expenses		
Sales commission	125	123
Freight and packing costs	972	977
Provision of allowance for doubtful accounts	83	-
Remuneration, salaries and allowances for directors (and other officers)	3,910	3,526
Retirement benefit expenses	131	147
Provision for bonuses	488	528
Provision for bonuses for directors (and other officers)	29	36
Welfare expenses	891	922
Rent expenses	2,281	2,382
Depreciation	2,891	2,834
Commission expenses	1,620	1,833
Other	2,611	2,901
Selling expenses and total general administrative expenses	16,039	16,216
Operating profit	4,175	6,250
Non-operating income		
Interest income	81	161
Interest on securities	-	13
Dividend income	2,992	3,124
Purchase discounts	258	311
Reversal of allowance for doubtful accounts	0	0
Miscellaneous income	457	572
Total non-operating income	3,790	4,184
Non-operating expenses		
Interest expenses	77	189
Sales discount	70	121
Commission expenses	-	47
Miscellaneous losses	49	33
Total non-operating expenses	197	392
Ordinary profit	7,768	10,043

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Extraordinary income		
Gain on sale of non-current assets	0	2
Gain on sale of investment securities	2,866	1,704
Total extraordinary income	2,866	1,706
Extraordinary losses		
Loss on sale and retirement of non-current assets	164	146
Impairment losses	49	37
Loss on valuation of investment securities	-	299
Loss on sale of investment securities	47	-
Loss on valuation of shares of subsidiaries and associates	1,264	-
Total extraordinary loss	1,526	483
Income taxes	9,108	11,265
Income taxes - current	2,187	2,759
Income taxes - deferred	161	-117
Total income taxes	2,348	2,642
Profit	6,760	8,623

(3)Statement of Changes in Equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity											
	Share capital	Capital surplus			Retained earnings						Treasury shares	Total shareholders' equity
		Legal capital surplus	Other capital surplus	Total capital surplus	Other retained earnings					Total retained earnings		
					Reserve for land depreciation	Reserve for reduction entry of depreciable assets	Reserve for reduction entry of land	General reserve	Retained earnings brought forward			
Balance at beginning of period	10,127	2,531	-	2,531	40	488	99	21,000	52,272	73,900	-2,605	83,953
Changes during period												
Dividends of surplus				-					-3,215	-3,215		-3,215
Dividends from retained earnings (interim dividends)				-					-3,166	-3,166		-3,166
Reversal of revaluation reserve for land				-					9	9		9
Reversal of reserve for depreciation entry of land				-	-0				0	-		-
Reversal of reserve for reduction entry of depreciable assets				-		-130			130	-		-
Reversal of reserve for reduction entry of land				-			-1		1	-		-
Profit				-					6,760	6,760		6,760
Purchase of treasury shares				-						-	-3,961	-3,961
Disposal of treasury shares			3	3						-	11	14
Net changes in items other than shareholders' equity				-						-		-
Total changes during period	-	-	3	3	-0	-130	-1	-	519	387	-3,949	-3,559
Balance at ending of period	10,127	2,531	3	2,534	39	358	97	21,000	52,791	74,287	-6,555	80,394

	Valuation and translation adjustments			Total net assets
	Net unrealized gains on securities	Revaluation reserve for land	Total valuation and translation adjustment	
Balance at beginning of period	6,895	-200	6,695	90,648
Changes during period				
Dividends of surplus			-	-3,215
Dividends from retained earnings (interim dividends)			-	-3,166
Reversal of revaluation reserve for land		-32	-32	-23
Reversal of reserve for depreciation entry of land			-	-
Reversal of reserve for reduction entry of depreciable assets			-	-
Reversal of reserve for reduction entry of land			-	-
Profit			-	6,760
Purchase of treasury shares			-	-3,961
Disposal of treasury shares			-	14
Net changes in items other than shareholders' equity	-2,518		-2,518	-2,518
Total changes during period	-2,518	-32	-2,550	-6,109
Balance at ending of period	4,376	-232	4,144	84,538

	Shareholders' equity											
	Share capital	Capital surplus			Retained earnings						Treasury shares	Total shareholders' equity
		Legal capital surplus	Other capital surplus	Total capital surplus	Other retained earnings					Total retained earnings		
					Reserve for land depreciation	Reserve for reduction entry of depreciable assets	Reserve for reduction entry of land	General reserve	Retained earnings brought forward			
Balance at beginning of period	10,127	2,531	3	2,534	39	358	97	21,000	52,791	74,287	-6,555	80,394
Changes during period												
Dividends of surplus				—					-3,116	-3,116		-3,116
Dividends from retained earnings (interim dividends)				—					-3,116	-3,116		-3,116
Reversal of revaluation reserve for land				—					114	114		114
Reversal of reserve for depreciation entry of land				—	-6				6	—		—
Reversal of reserve for reduction entry of depreciable assets				—		-56			56	—		—
Profit				—					8,623	8,623		8,623
Purchase of treasury shares				—						—	-1,100	-1,100
Disposal of treasury shares			0	0						—	12	12
Cancellation of treasury shares			-3	-3					-5,471	-5,471	5,474	—
Net changes in items other than shareholders' equity				—						—		—
Total changes during period	—	—	-3	-3	-6	-56	—	—	-2,902	-2,965	4,386	1,417
Balance at ending of period	10,127	2,531	—	2,531	33	301	97	21,000	49,889	71,322	-2,169	81,811

	Valuation and translation adjustments			Total net assets
	Net unrealized gains on securities	Revaluation reserve for land	Total valuation and translation adjustment	
Balance at beginning of period	4,376	-232	4,144	84,538
Changes during period				
Dividends of surplus			—	-3,116
Dividends from retained earnings (interim dividends)			—	-3,116
Reversal of revaluation reserve for land		-114	-114	—
Reversal of reserve for depreciation entry of land			—	—
Reversal of reserve for reduction entry of depreciable assets			—	—
Profit			—	8,623
Purchase of treasury shares			—	-1,100
Disposal of treasury shares			—	12
Cancellation of treasury shares			—	—
Net changes in items other than shareholders' equity	-306		-306	-306
Total changes during period	-306	-114	-421	996
Balance at ending of period	4,070	-347	3,722	85,534